

THE WORLD LEADER IN TOWING AND RECOVERY EQUIPMENT®

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2024 INVESTOR PRESENTATION

SCAN TO WATCH A SHORT OVERVIEW VIDEO ABOUT MILLER INDUSTRIES





FACT SHEET

The World Leader in Towing and Recovery Equipment®

CORPORATE SUMMARY

Miller Industries is the world's largest manufacturer of towing and recovery equipment and markets its towing and recovery equipment under a number of wellrecognized brands, including Century, Vulcan, Chevron, Holmes, Jigé, and Boniface. There are approximately 76 distributor locations in North America, who serve all 50 states, Canada & Mexico, and approximately 30+ distributors that serve other foreign markets. Each of the Company's brands has a well-established, distinct product image and corresponding customer loyalty.

Since 1990 Miller Industries has developed or acquired several of the most well-recognized brands in the highlyfragmented towing and recovery industry. During this period, management has strengthened the Company's distributor network, increased production capacity, and improved manufacturing efficiencies and product design.

Miller Industries offers a broad range of products that meet most customer design, capacity, and cost requirements. The Company manufactures the bodies of wreckers and car carriers, which are installed on truck chassis manufactured by third parties. Wreckers generally are used to recover and tow disabled vehicles and other equipment, and range in type from the conventional tow truck to large recovery vehicles with rotating hydraulic booms and 100-ton lifting capacities. Car carriers are specialized flatbed vehicles with hydraulic tilt mechanisms that enable a towing operator to drive or winch a vehicle onto the bed for transport. Car carriers transport new or disabled vehicles and other equipment and are particularly effective over long distances. The company also manufactures a line of transport trailers.

Our continued success in the future will rely heavily on sensitivity to our customers' needs and our quality in construction and design of our products. With these attributes, Miller Industries will continue to be the acknowledged leader in the towing and recovery industry.



MISSION STATEMENT

Miller Industries is the global leader in towing and recovery equipment, manufacturing and servicing the highest quality and most innovative products. Our mission is to create superior value for our end-users, distributors, suppliers, employees, and shareholders.

CORE VALUES

- Customer Satisfaction
- QualityDedication
- InnovationIntegrity



FINANCIAL OVERVIEW

FY 2023 Revenue: \$1.15B Gross Margin: \$151.9m (13.2%) Net Income: \$58.3m (5.1%) EPS (Diluted): \$5.07

FACILITIES

Ooltewah, TN Athens, TN Greeneville, TN Hermitage, PA Lorraine, France Thetford, England



EXECUTIVE BIO

The World Leader in Towing and Recovery Equipment®



William G. Miller, II has served as a director since May 2014, our Chief Executive Officer since March 2022 and President since March 2011, after serving as Co-Chief Executive Officer from December 2013 to March 2022 and as a Regional Vice President of Sales of Miller Industries Towing Equipment Inc. from November 2009 to February 2011. Mr. Miller II also served as Vice President of Strategic Planning of the Company from October 2007 until November 2009, as Light-Duty General Manager from November 2004 to October 2007, and as a Sales Representative of Miller Industries Towing Equipment Inc. from 2002 to 2004.



Deborah L. Whitmire has served as our Executive Vice President, Chief Financial Officer and Treasurer since January 2017, after serving as our Vice President and Corporate Controller from January 2014 to December 2016 and Corporate Controller to Miller Industries Towing Equipment Inc. from March 2005 to January 2014. From April 2000 to March 2005, Mrs. Whitmire also served as Director of Finance – Manufacturing to Miller Industries Towing Equipment Inc. In addition, Mrs. Whitmire served as Controller to Miller Industries Towing Equipment Inc. from October 1997 to April 2000 and Accounting Manager to Miller Industries Towing Equipment Inc. from October 1996 to October 1997.



PRODUCT SUMMARY

The World Leader in Towing and Recovery Equipment®

LIGHT-DUTY

The Vulcan 812 and Century Express 300 have been the most popular choices in the industry over the past decade for private property repossession and commercial towers. But in an effort to improve upon an already great product, Miller Industries' engineers surveyed operators on what features most important to them.



Vulcan 812 Intruder II

The result was increased rear visibility between the boom and tailboard for easier hook ups, a new hose tracking system for longer life and easier maintenance, and your choice of several handheld controllers to suit what the operator is most comfortable with. Other changes include a totally redesigned low profile crossbar, claws that have a recessed area for better oil pan clearance, and a new patent pending pivot system.

CAR CARRIER



Century 12-Series LCG™

Miller Industries brings a whole new dimension to transport with the 12 Series LCG^{TM} (Low Center of Gravity) carrier. The patented design lowers the deck height 5" – 6" over conventional carriers, which provides better stability during transport. The lower height allows for the transport of taller loads, such as forklifts or man-lifts, that may be over-height on a conventional carrier.

The operator can easily secure loads or tie down vehicles while standing on the ground, thanks to the lower height. When mounted on most air ride chassis, with the air dumped, the 12 Series LCG[™] has less than an 11-degree load angle, making it ideal for loading low-clearance vehicles or equipment without using ramps or wood. Your new 12 Series LCG[™] is available in 20.5' to 22' deck lengths with a capacity of 12,000 lbs. and a wide variety of options to fit your specific needs.



PRODUCT SUMMARY

The World Leader in Towing and Recovery Equipment®

HEAVY-DUTY

The 5130 is Century's best performing heavyduty integrated unit with 128" of underlift reach. The 5130 has the ability to tow most vehicles without giving up maneuverability of a single axle or tandem axle unit. The 5130 also provides a 25-ton recovery boom and 25,000 lbs. winches for your recovery and lifting applications.



Century 5130

ROTATOR



With the call for quick clearance on congested roadways and to handle a variety of difficult recovery and lifting jobs, Century is the number one choice worldwide. As the only manufacturer of recovery equipment that designs specifically for towers' needs and safety, we are proud to offer the 1150, a 50-ton rotator ideal for heavy recovery with a weight-saving design for your daily towing.

Century 1150

The Century 1150 features 360° of continuous boom rotation, a 3-stage recovery boom, optional deck and turret mounted winches and a variety of underlift options. The 1150 technology is also available in the Century 1150R, which features a unique patented roller system that allows the boom to travel up to 60". The low-maintenance roller system has the ability to start and stop under heavy loads, even while rotating.



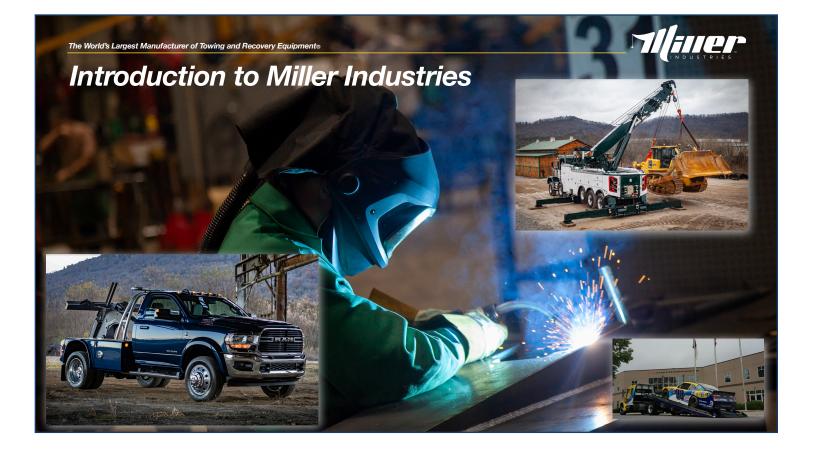
Safe Harbor Statement

Certain statements in this Presentation made with respect to future operating results, expectations of future customer orders and the availability of resources necessary for our business are forward-looking statements. Forward-looking statements can be identified by the use of words such as "may", "will", "should", "could", "continue", "future", "potential", "believe", "project", "plan", "intend", "seek", "estimate", "predict", "expect", "anticipate" and similar expressions, other comparable terminology, or the negative of such terms. Forward-looking statements also include the assumptions underlying or relating to any of the foregoing statements. Such forward-looking statements are made based on our management's beliefs as well as assumptions made by, and information currently available to, our management. Our actual results may differ materially from the results anticipated in these forward-looking statements due to, among other things, the risks set forth in Part I, Item 1A - "Risk Factors" in our most recent Annual Report on Form 10-K for the fiscal year ended December 31, 2023, in Part II, Item 1A - "Risk Factors" in our most recent Quarterly Report on Form 10-Q filed on August 7, 2024, and in our other filings with the Securities and Exchange Commission. Given these uncertainties, you should not place undue reliance on these forward-looking statements. You should read the Quarterly Report and the documents that we reference in the Quarterly Report and documents we have filed as exhibits to the Quarterly Report completely and with the understanding that our actual future results may be materially different from what we expect. Also, forward-looking statements represent our management's beliefs and assumptions only as of the date of this Presentation. Except as required by law, we assume no obligation to update these forward-looking statements publicly, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, even if new information becomes available in the future.

CENTURY ALLERED. CENTURY

MHAPP

NYSE: MLR



Investment Highlights

• World Leader in Towing & Recovery Equipment

BONIFACE

TITAN

- Consistent Organic Growth
- Global Presence

CENTURY

- Industry Leader in Innovation
- Best-in-Class Products & Distribution
- Strong Customer Relationships
- Attractive Financial Metrics
- Experienced Management Team

ALL AHELMIES.



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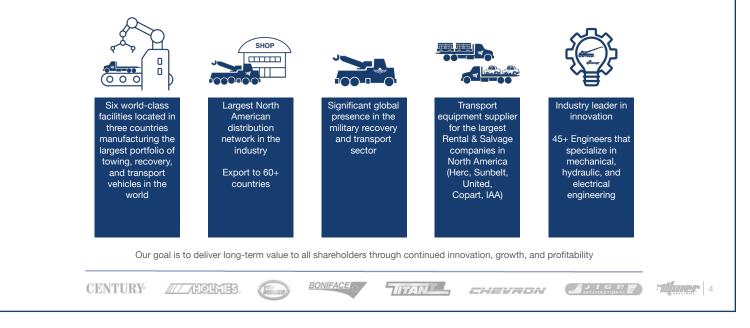


CHEVRON



Overview

Miller Industries, Inc., founded in 1990 by William G. Miller "Bill", is the leading manufacturer of towing and recovery equipment in the world





The World's Largest Manufacturer of	Towing and Recovery Equipment®
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Experienced Management Team

William G. Miller "Bill" Founder and Chairman of the Boar	d 30+ years		
William G. Miller II "Will" President and CEO	20+ years	Frank Madonia Executive Vice President, Secretary and General Counsel	30+ years
Jeffrey I. Badgley President of International and Milita	ary 30+ years	Josias W. Reyneke Vice President and Chief Information Officer	25+ years
Deborah L. Whitmire Executive Vice President, Chief Financial Officer and Treasure	25+ years er	Vince Tiano Vice President and Chief Revenue Officer	25+ years
CENTURY	B. Guinn BONIFACE		1 1 (

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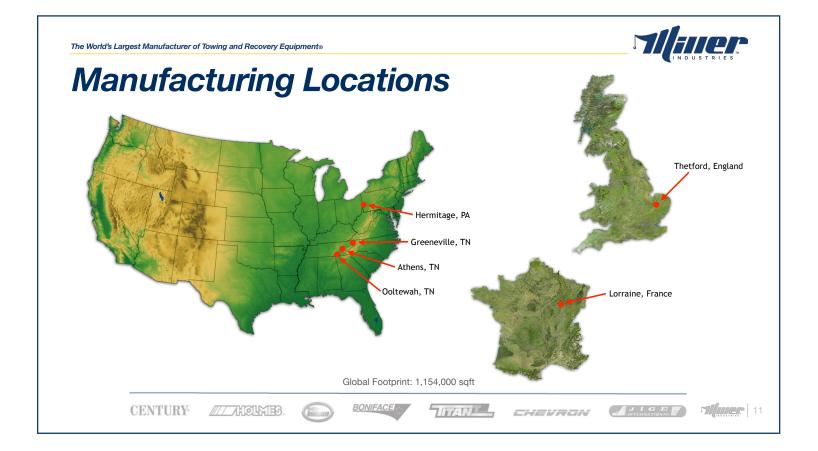


The World's Largest Manufacturer of Towing and Recovery Equipment® **Industry History** Holmes Tow Truck (1916 Chattanooga, TN) Century M100 (100-ton Rotator) BONIFACE **CENTURY** ALL AHELMIES. TITAN JIGE **11/11/21** 6 Onice CHEVRON











Century Wrecker 1990

ALL AHELMIES.

CENTURY



The World's Largest Manufacturer of Towing and Recovery Equipment®

Investment in Manufacturing

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Foreign Market Distribution

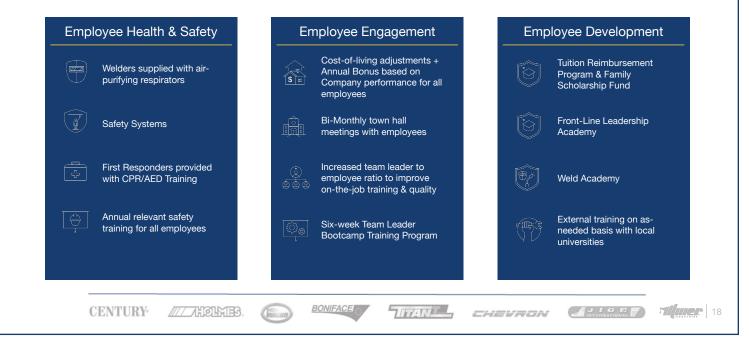
- 30+ Foreign Distributors
- Direct Sales to Foreign Governments and Militaries
- Export to 60+ Countries



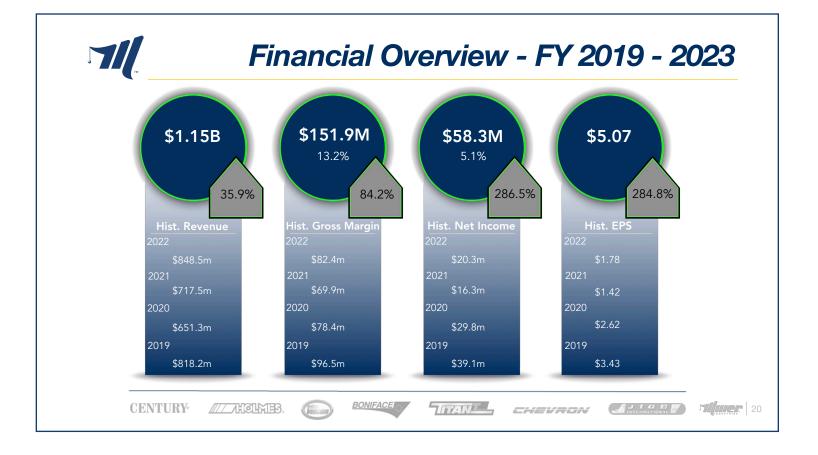


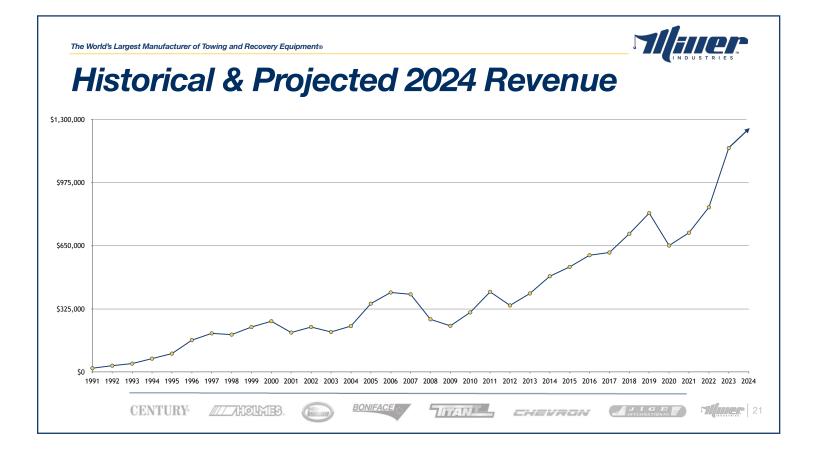


Investment in Human Capital

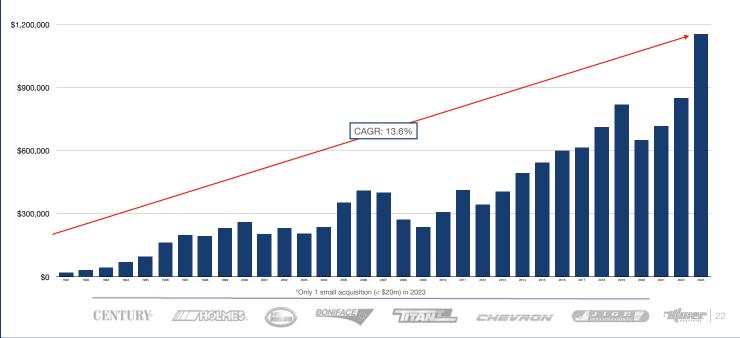




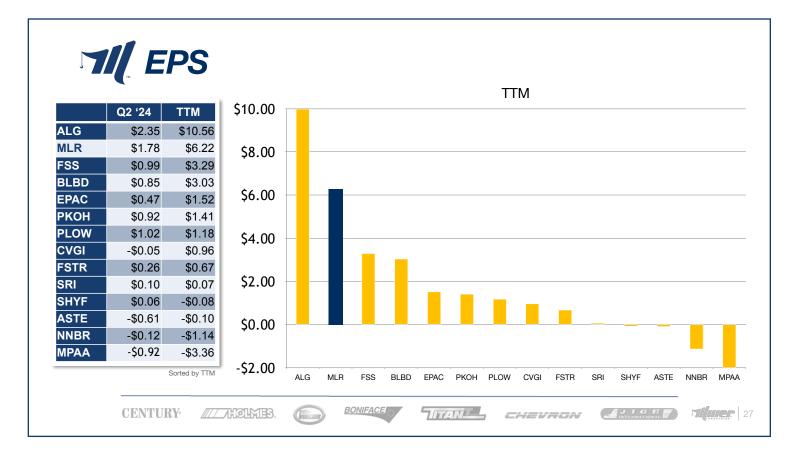




CAGR

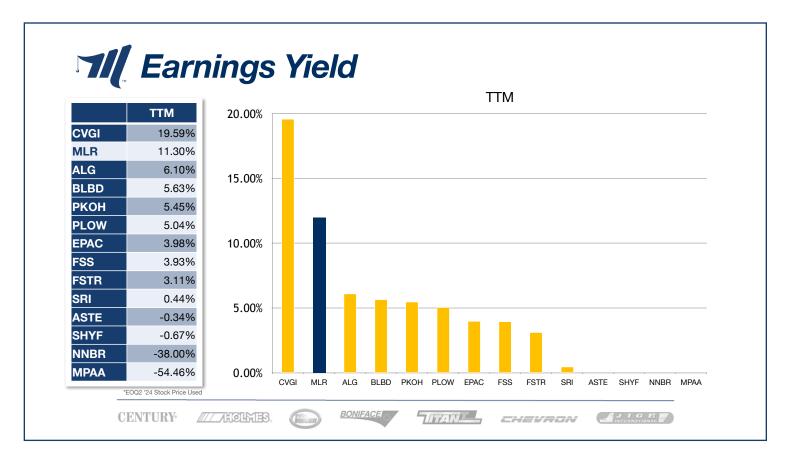




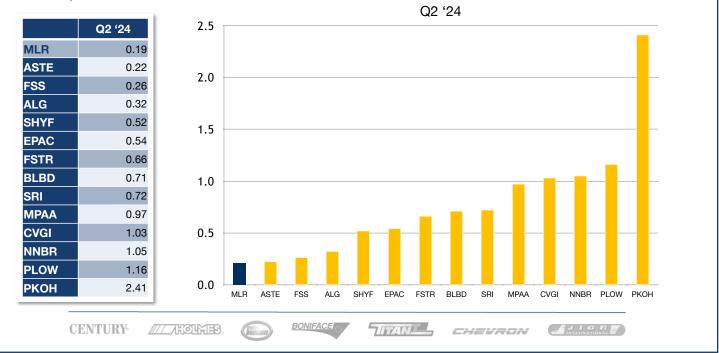


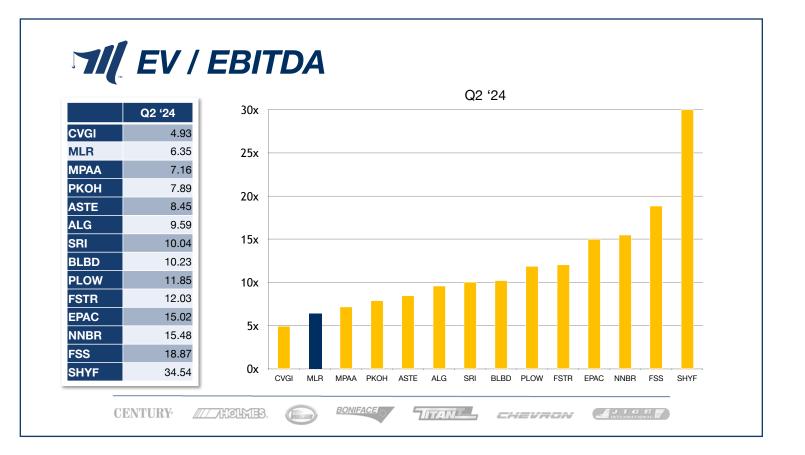
TSR (Total Shareholder Return)

Q2 Div. Q2 '24 TTM BLBD \$0.00 40.3% 139.5% MLR \$0.19 11.2% 57.3% FSTR \$0.00 -20.2% 50.7% FPAC \$0.01 7.6% 41.6% PKOH \$0.13 -1.7% 38.9% 50% 50% 50% FSS \$0.02 -16.% 31.4% SNBR \$0.00 -31.4% 25.5% ALG \$0.26 -19.0% -5.4% SRI \$0.00 -24.1% -20.3% ASTE \$0.13 -30.3% -33.6% SHYF \$0.05 -2.4% -45.3% CVGI \$0.00 -24.7% -55.9% -50% -50% -25% -50%												TT	М						
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SHYF \$0.05 -2.4% -45.3% CVGI \$0.00 -24.7% -55.9% MI B locreased Quarterly Dividend 5% in 2024 Sorted by TTM -50%	ASTE	\$0.13	-30.3%	-33.6%	-25%														
MIR Increased Quarterly Dividend 5% in 2024 Sorted by TTM -50%	SHYF	\$0.05	-2.4%	-45.3%	23/0														
MLR Increased Quarterly Dividend 5% in 2024 Sorted by TTM -50% BLBD MLR FSTR EPAC PKOH FSS NNBR ALG SRI PLOW MPAA ASTE SHYF	CVGI	\$0.00	-24.7%	-55.9%															
	MLR Increased	Quarterly Dividend	5% in 2024	Sorted by TTM	-50%	BLBD	MLR	FSTR	EPAC	РКОН	FSS	NNBR	ALG	SRI	PLOW	MPAA	ASTE	SHYF	CVG



II Debt to Equity Ratio





 of September 6, 2024	
Ticker	MLR
Exchange	NYSE
Stock Price	\$57.73 per share
Market Capitalization	\$661.2 million
Book Value	\$33.17 per share
Debt to Total Capitalization Ratio	15.68%



CONTACT:Miller Industries, Inc. Debbie Whitmire, Chief Financial Officer (423) 238-8464

> FTI Consulting, Inc. Mike Gaudreau millerind@fticonsulting.com

MILLER INDUSTRIES REPORTS 2024 SECOND QUARTER RESULTS

CHATTANOOGA, Tenn., August 7, 2024/PRNewswire/ -- Miller Industries, Inc. (NYSE: MLR) ("Miller Industries" or the "Company") today announced financial results for the second quarter ended June 30, 2024.

For the second quarter of 2024, net sales were \$371.5 million, an increase of 23.7%, compared to \$300.3 million for the second quarter of 2023. The year over year growth was predominantly due to consistent demand from customers, increased production volume and continued elevated OEM chassis deliveries in the quarter. We anticipate that chassis deliveries will normalize during the second half of the year.

Gross profit for the second quarter of 2024 was \$51.1 million, or 13.8% of net sales, compared to \$39.9 million, or 13.3% of net sales, for the second quarter of 2023. The year over year increase in gross margin was largely driven by higher production and delivery volumes.

Selling, general and administrative expenses were \$22.8 million, or 6.1% of net sales, compared to \$19.5 million, or 6.5% of net sales, in the prior year period.

Net income in the second quarter of 2024 was \$20.5 million, or \$1.78 per diluted share, an increase of 37.5% and 37.7% respectively compared to net income of \$14.9 million, or \$1.29 per diluted share, in the prior year period.

The Company also announced that its Board of Directors has declared a quarterly cash dividend of \$0.19 per share, payable September 16, 2024, to shareholders of record at the close of business on September 9, 2024, the fifty-fifth consecutive quarter that the Company has paid a dividend.

"During the second quarter we continued to deliver strong operating results, capping off a record first half for Miller Industries," said William G. Miller, II, Chief Executive Officer of the Company. "Our continued strong topline performance underscores the success of our strategic initiatives, and when coupled with our improved production and delivery levels, also contributed to improved margins. We continue to maintain current production levels to decrease our backlog to more historical levels. This will allow us to better accommodate our distributors with increased flexibility and to deliver finished products to retail customers with a more acceptable lead time. Our steady order entry rate demonstrates the strength of our salesforce and distribution network, and the competitive advantages our products provide to our customers. Moving into the second half of the year, we are acutely focused on shifting product from our distributors to our end users, to ensure that the revenue we are generating has a strong cash conversion rate. As our first half results have surpassed our initial expectations, we now expect to achieve low double-digit revenue growth for the full year of 2024, in line with our historical annual growth rate, as opposed to the high single-digit growth we anticipated two quarters ago."

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MILLER INDUSTRIES REPORTS 2024 SECOND QUARTER RESULTS

Mr. Miller, II, concluded, "As we look ahead, and as we mentioned last quarter, we continue to analyze the need for future investments in our manufacturing capabilities, specifically our production capacity. As always, we will also prioritize returning capital to our shareholders through our industry leading dividend and the \$25 million share repurchase program we announced in April."

The Company will host a conference call, which will be simultaneously broadcast live over the Internet. The call is scheduled for tomorrow, August 8, 2024, at 10:00 AM ET. Listeners can access the conference call live and archived over the Internet through the following link:

https://app.webinar.net/B1LjNejVJ5M

Please allow 15 minutes prior to the call to visit the site, download, and install any necessary audio software. A replay of this call will be available approximately one hour after the live call ends through Thursday, August 15, 2024. The replay number is 1-844-512-2921, Passcode 13747773

About Miller Industries, Inc.

Miller Industries is The World's Largest Manufacturer of Towing and Recovery Equipment®, and markets its towing and recovery equipment under a number of well-recognized brands, including Century®, Vulcan®, ChevronTM, Holmes®, Challenger®, Champion®, JigeTM, BonifaceTM, Titan® and Eagle®.

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MILLER INDUSTRIES REPORTS 2024 SECOND QUARTER RESULTS

Certain statements in this news release may be deemed to be forward-looking statements, as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the use of words such as "may", "will", "should", "could", "continue", "future", "potential", "believe", "project", "plan", "intend", "seek", "estimate", "predict", "expect", "anticipate" and similar expressions, or the negative of such terms, or other comparable terminology and include without limitation any statements relating to the Company's 2024 revenues, profitability, backlog, customer demand, and capital allocation plans. Forward-looking statements also include the assumptions underlying or relating to any of the foregoing statements. Such forward-looking statements are made based on our management's beliefs as well as assumptions made by, and information currently available to, our management. Our actual results may differ materially from the results anticipated in these forward-looking statements due to, among other things the risks discussed in our filings with the Securities and Exchange Commission, including the risks set forth in Part I, Item 1A, "Risk Factors" in our subsequent Quarterly Reports on Form 10-Q, which discussion is incorporated herein by this reference. Such factors are not exclusive. Except as required by law, we expressly disclaim any obligation to update these forward-looking statements, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, or to update the reasons actual results could differ materially from those anticipated in these forward-loo

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MILLER INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except share and per share data)

(Unaudited)

		Т	e Months En June 30,	ded	Six					
					% Change		2 02 (%
NET SALES	\$	2024 371,451	\$	2023 300,264	<u>Change</u> 23.7%	¢	2024	8	2023	<u>Change</u> 23.8%
NET SALES	Φ	5/1,451	φ	500,204	23.770	φ) 721,322	ψ	562,559	23.0 /0
COSTS OF OPERATIONS		320,373		260,335	23.1%		626,001		512,194	22.2%
GROSS PROFIT		51,078		39,929	27.9%	_	95,321		70,345	35.5%
OPERATING EXPENSES:										
Selling, General and Administrative Expenses		22,773		19,480	16.9%		44,316		37,403	18.5%
NON-OPERATING (INCOME) EXPENSES:										
Interest Expense, Net		2,048		1,700	20.5%		3,293		2,713	21.4%
Other (Income) Expense, Net	. <u></u>	13		(229)	105.7%		(20)		(548)	96.4%
Total Expense, Net		24,834		20,951	18.5%		47,589		39,568	20.3%
INCOME BEFORE INCOME TAXES		26,244		18,978	38.3%		47,732		30,777	55.1%
INCOME TAX PROVISION		5,730		4,063	41.0%		10,195		6,642	53.5%
NET INCOME	\$	20,514	\$	14,915	37.5%	\$	37,537	\$	24,135	55.5%
	¢									
BASIC INCOME PER SHARE OF COMMON STOCK	\$	1.79	\$	1.30	37.7%	\$	3.28	\$	2.11	55.3%
	10									
DILUTED INCOME PER SHARE OF COMMO STOCK	N\$ 	1.78	\$	1.29	37.7%	\$	3.26	\$	2.10	55.0%
CASH DIVIDENDS DECLARED PER SHARE										
OF COMMON STOCK	<u>\$</u>	0.19	\$	0.18	5.6%	\$	0.38	\$	0.36	5.6%
WEIGHTED AVERAGE SHARES										
OUTSTANDING:										
Basic		11,461	_	11,466	0.0%	_	11,457	_	11,425	0.3%
Diluted		11,550	_	11,526	0.2%	_	11,531		11,477	0.5%

MILLER INDUSTRIES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

		June 30, 2024 (Unaudited)	De	cember 31, 2023
ASSETS		<u> </u>		
CURRENT ASSETS:				
Cash and temporary investments	\$	23,816	\$	29,909
Accounts receivable, net of allowance for credit losses of \$1,633 and \$1,527 at June 30, 2024 and		391,797		286,138
December 31, 2023, respectively		105 007		100.007
Inventories, net		187,286		189,807
Prepaid expenses		8,099		4,617
Total current assets		610,998		510,471
NON-CURRENT ASSETS:				
Property, plant and equipment, net		115,768		115,072
Right-of-use assets - operating leases		659		826
Goodwill		19,998		20,022
Other assets		744		819
TOTAL ASSETS	\$	748,167	\$	647,210
		;		
LIABILITIES AND SHAREHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$	243,146	\$	191,782
Accrued liabilities		49,546		40,793
Income taxes payable		771		1,819
Current portion of operating lease obligation		306		320
Total current liabilities		293,768		234,714
NON-CURRENT LIABILITIES:				
Long-term obligations		70,000		60,000
Non-current portion of operating lease obligation		352		506
Deferred income tax liabilities		4,159		4,070
Total liabilities		368,279		299,290
		500,277		277,270
SHAREHOLDERS' EQUITY:				
Preferred shares, \$0.01 par value; 5,000,000 shares authorized, none issued				
Common shares, \$0.01 par value: Authorized - 100,000 shares, Issued - 11,453,792 and 11,445,640 at		115		114
June 30, 2024 and December 31, 2023, respectively		115		114
Additional paid-in capital		153,014		153,574
Retained earnings		233,330		200,165
Accumulated other comprehensive loss		(6,571)		(5,933)
Total shareholders' equity		379,888		347,920
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	748,167	\$	647,210
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NYSE: MLR

